MM Transport Planning

a service of Moseley Marketing Limited

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Stephen Jasper

Associate Consultant, MM Transport Planning

I am an accountant with a post graduate diploma in management, extensive experience in financial and operational management, and more recently in customer service management. I have over thirty years' experience in public transport, rising to director level; experience in both public and private sector organisations, including partnership working.

I have managed the implementation of information technology systems in relation to public transport service delivery and real-time passenger information systems. I have also developed, implemented and overseen the operation of financial and management information systems for public transport commercial management, and public-sector service activities.

I work as a freelance sub-consultant to MM Transport Planning.

Career History:

MM Transport Planning, 2012 to present – Associate Consultant:

• Ar Riyadh Development Authority, through Transport Matters: Advice with regard to the procurement of consultancy services that would define supporting interventions for the core services of a new public transport network in the city of Riyadh.

Pre Metro Operations Ltd (PMOL), 2008 to present – Operations Director and Company Secretary:

- · Management and administration responsibilities for a business operating a rail-based public transport feeder service.
- · Work planning and control for fifteen staff, including the front-line operational team.
- · Regular liaison with client and customers, suppliers and third parties, e.g. community stakeholders.
- · Secretarial duties to the Board of Directors.

West Midlands Travel Limited, 1994-2008:

Customer Services Director, Travel West Midlands & Travel Coventry (2004 to 2008):

- · Managing the centralised contact centre handling customer complaints and other feedback.
- · Management of Roadside Information Team delivering and maintaining bus stops, flags and timetables.
- · Setting service standards and arranging training to achieve prompt, professional service to all contacts.
- · Producing management information detailing customer complaints by contact channel, volume, cause, and trends.
- Outsourcing of telephone complaint handling to increase service capacity.
- · Relationship building across company functions to ensure two-way information flow and achievement of remedies.
- · Organising Customer Service Seminars and associated internal communications and cross-functional understanding.
- Establishment and monitoring of Customer Service Improvement teams.
- · Media management associated with customer service issues, e.g. responding to press enquiries.
- · Liaison with local authorities and other stakeholders to promote highway improvements to benefit bus customers
- Promotion and project management of initiatives designed to improve product quality e.g. satellite tracking of buses.
- Liaison with third parties, e.g.: local authority seminars, council officers and members cabinet, local and scrutiny committees, external conferences, public meetings, industry groups, consultants, and customer groups, Members of Parliament.

Service Standards Director, Travel West Midlands & Travel Coventry (2001 to 2004):

- Identification, evaluation and implementation of investment proposals linked to the TWM Infrastructure Investment Fund; involved considerable private/public sector partnership working.
- · Working with local authorities and their consultants on highway measures to improve journey times for public transport.
- · Control of retained consultants working on specific projects.



- · Contributing to and commenting on planning applications.
- · Introduction of satellite tracking/real time information to buses in the West Midlands.
- Development of reliability monitoring procedures to measure service delivery.

Area Manager Wolverhampton, Travel West Midlands (1999 to 2001):

- Full responsibility for a £19m pa turnover business with over 500 staff.
- · Financial control and monitoring against company targets and budgets.
- · Day to day management of operational delivery, over-seeing traffic and engineering functions.
- · Responsible for reliability of service provision and frontline customer care delivery.
- · Initiatives designed to reduce costs, increase income and improve overall bottom-line financial performance.
- · Development of service revisions to combat competition; local marketing initiatives.
- · Business planning and achievement of business performance target.
- · Liaison with Local Authorities, Chamber of Commerce, and Trade Bodies
- · Local and national media management.
- · Staff welfare and development.
- · Trade Union liaison.

Other Roles:

- · Area Manager Coventry, Travel West Midlands 1996 to 1999.
- · General Manager Wolverhampton, Travel West Midlands 1995 to 1996.
- Finance Director, WM Buses 1994 to 1995.
- · Various senior appointments in the Finance function, e.g. Assistant Chief Financial Officer, Business Planning Accountant.

Centro, the West Midlands Passenger Transport Executive, 1979-1984 and 1993-1994:

- Financial Controller, Centro 1993 to 1994.
- · Senior Group Auditor 1979 to 1984.

Warley CBC/Sandwell MBC, 1972 to 1979:

· Trainee Accountant - 1972 to 1979.

Professional Activities:

- . Customer Service Institute: attendance of professional development and knowledge sharing events.
- $. \ Transport\ Industry\ Conferences:\ attendance\ at\ and\ presentations\ made\ at\ numerous\ industry\ conferences.$

Education and Qualifications

- . Member of The Chartered Institute of Public Finance and Accountancy (1979).
- . Post Graduate Diploma in Management Studies (1981).

Interests and Hobbies:

- . Tennis: I play tennis regularly and am chair of my local tennis club.
- . Golf: I am a regular golf player.
- . Wolverhampton Wanderers FC: I am a life-long supporter and attend as many home matches as my diary permits.

References: available on request.